

2025 Interim Tasmanian Budget:

Community sector implications

Dr Rob Hortle **Tasmanian Policy Exchange**7 November 2025





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Watt's the (Marinus) Link? 6 November 2025



Fuel for Thought 16 October 2025



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Background



Why an 'interim budget'?

The Lost Budget of May 2025, followed by the Winter of Discontent

LIB

ALP

GRN

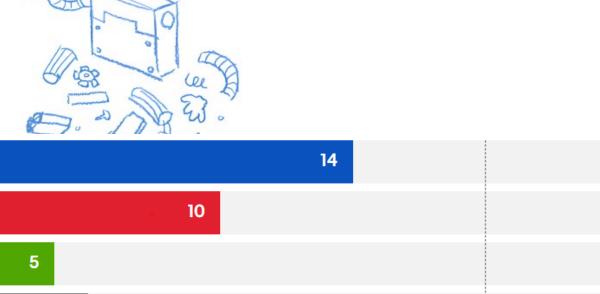
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Context

International

- Violent conflict
- Trade wars
- Al bubble?
- Climate change
- Populism

Australia

- Inflation battles
- Reliance on primary industry
- Relationship with China

Tasmania

- Ageing population
- Poor education outcomes
- Low participation rates
- Uncompetitive industries
- Lack of housing
- Lack of investment
- Rising service delivery costs



Budget overview



The headlines

- Return of the Lost Budget? So will Parliament support it...
- Positivity built on heroic assumptions but some big risks ahead:
 - GST review
 - The weather
 - Growth assumptions
- "Less worse" than May, but still "pretty dire" Saul Eslake

Framing

"The economic outlook across the Forward Estimates remains positive, as does the outlook for population growth" – Budget Paper No. 1, p. 4

BUT

There are challenges including rising service delivery costs, increased demand in key areas, national and global economic conditions.

"In an environment of constrained fiscal capacity and rising service delivery costs, the Government is committed to embedding structural changes that enhance the efficiency, transparency and sustainability of public finances."

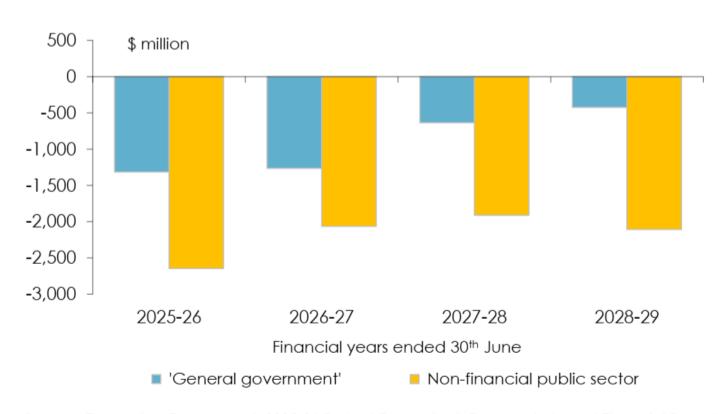
- Budget Paper No. 1, p. 7

"This Budget begins to lay the groundwork for a more accountable, efficient and future-ready public sector"

- Budget Paper No. 1, p. 7

Topline outcomes

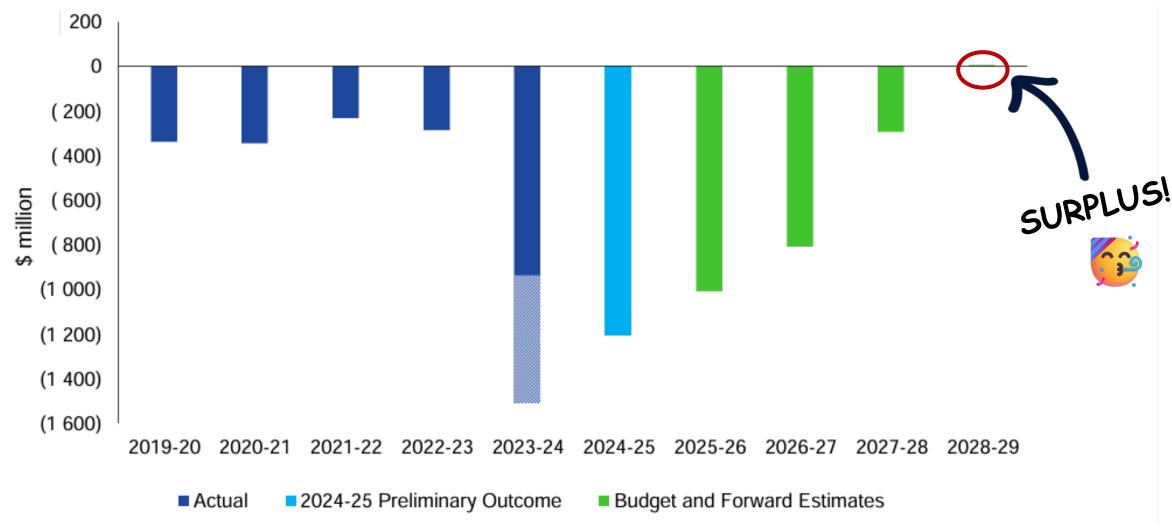
- Total operating deficits of \$2.1
 billion over the next 3 years,
 then a small surplus
- General Government Net Debt to \$10.4 billion by mid-2029 – but if we include Government Businesses, that goes to over \$19 billion
- Our interest payments will be \$260 million in 25-26 increasing to \$618 million (6% of operating expenses) in 28-29



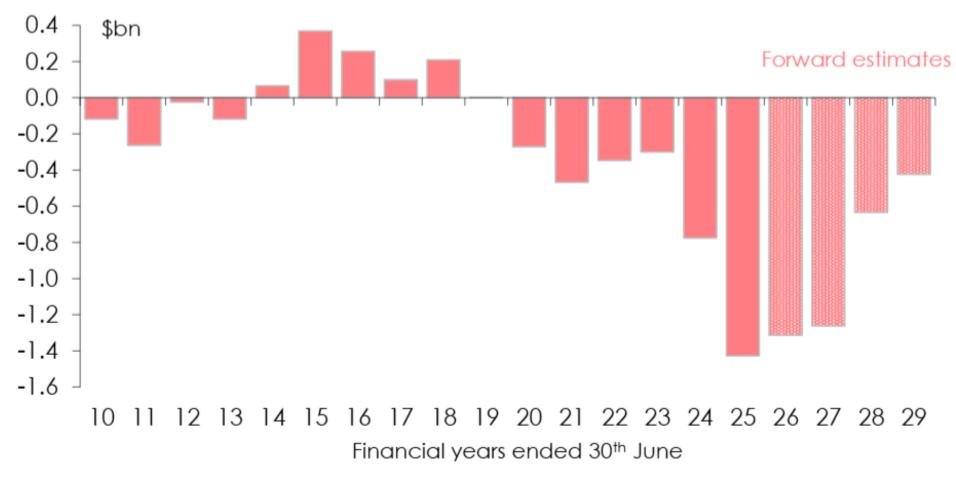
Sources: Tasmanian Government, 2025-26 Budget Paper No. 1, Treasurer's Annual Financial Report 2024-25 and previous issues.

Saul Eslake

The future Fiscal Balance, 2019-20 to 2028-29

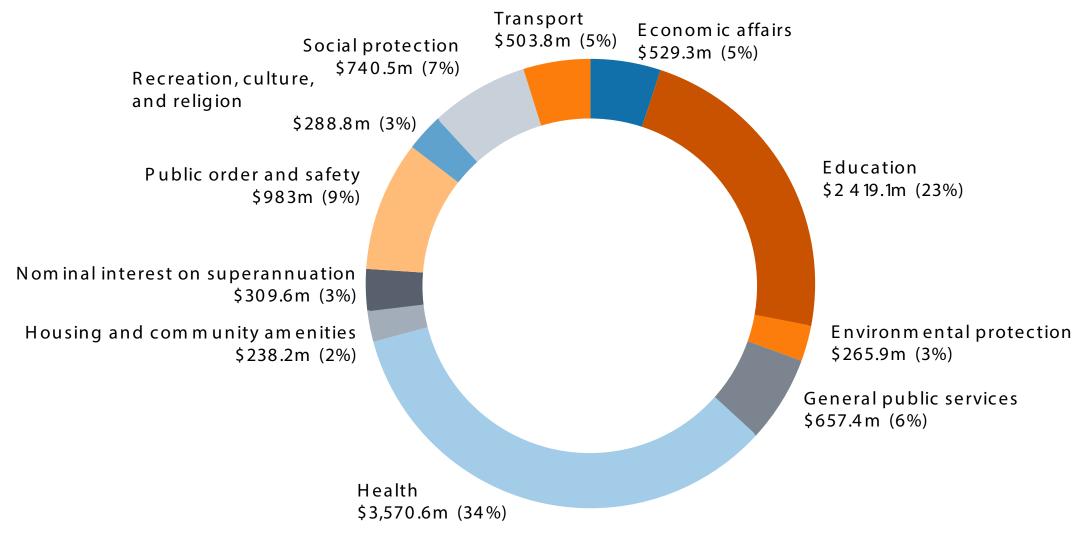


The future Cash balance, 20 10 to 2029



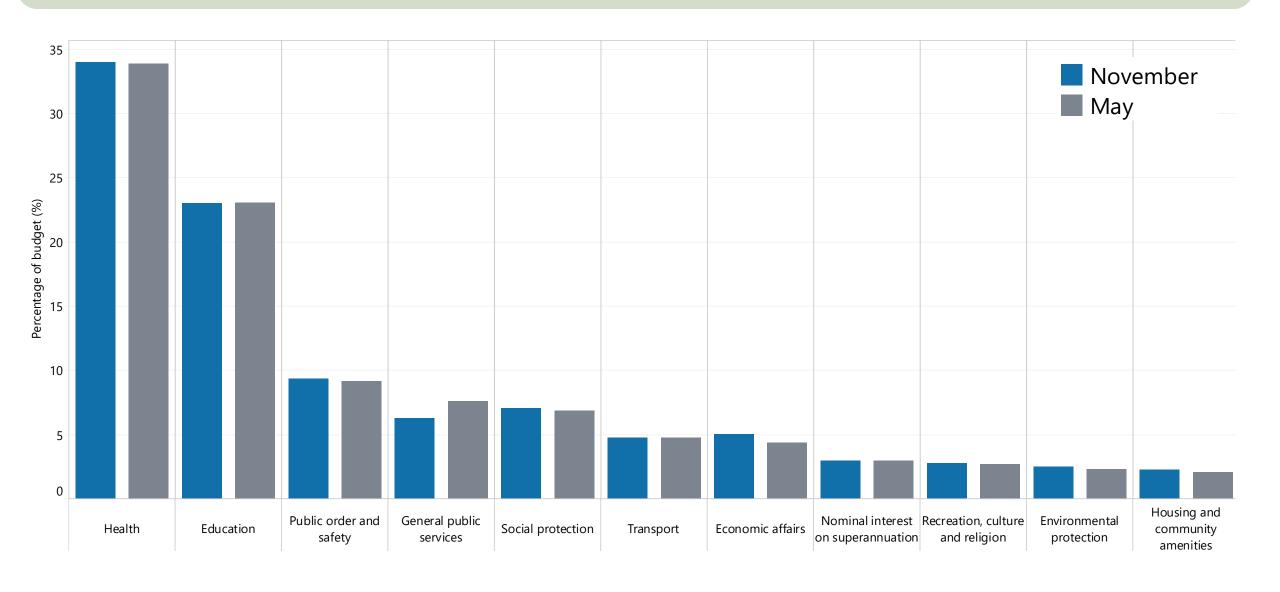
Sources: Tasmanian Government, 2025-26 Budget Paper No. 1, Treasurer's Annual Financial Report 2024-25 and previous issues.

What are we spending on?



Budget Paper No. 1, p. 10

May vs November





Focus areas

- Health
- Housing
- Education
- Commission of Inquiry +
 Children and Young People
- Social and Community Services



Health

Funding the symptom not the cure

- 34% of state budget
- Increasing from \$3.55b to \$3.69b over the forward estimates (only 1.4% pa vs 8.5% in the decade to 24-25)
- Extra \$70 million over 4 years for elective surgery
- Decrease in Public Health Services funding from \$37.6 m illion to \$33.6m in 28-29
- No major structural reform
- Federal health agreement



Housing Will Homes Tasmania work?

- Housing and community amenities: \$238
 million in 25-26 down to \$146 million in 28-29
- Homes Tasmania to receive \$632 million over the next 4 years – including Federal funding
- TASCOSS dashboard provides a clear overview of progress and challenges
- Damning Review of Homes Tasmania released in June – strategic housing policy shifted back to DSG



EducationBenefiting from the Agreement

- Education output: \$2.4 billion in 25-26 up to \$2.54 billion in 28-29
- 1.7% pa increase vs 5.6% pa over the previous decade
- Better and Fairer Schools Agreement: \$24.7 million in 25-26 up to \$35.7 million in 28-29
- \$300+ million in school upgrades
- New: Child and Family Learning Centres



Col + Children and Young People

Significant investment but will it deliver systems change?

- Child and Youth Wellbeing (DPAC): \$25.7 million in 24-25 down to \$2 million in 28-29. Apparently shifted elsewhere, but hard to track...
 - Commission for Children and Young People: \$2.47 million per year
 - Implementation Monitor: \$1.47 million per year
 - Child and Youth Wellbeing Strategy: shifted to Health and DECYP
- In May, \$105 million over 4 years to replace Ashley Detention Centre
- \$296.2 million in compensation to victim survivors but estimated cost is \$450 million?
- \$34 million for stand-alone Child and Adolescent Mental Health Inpatient Unit and Day Facility at St Johns Park



Social and Community Services

Some reform, plenty of risks

• Indexation: 3% per annum over the 2025-26 Budget and two Forward Estimates years

- Continuation of some cost-of-living initiatives:
 - Energy Hardship Fund: \$150,000 per year
 - Energy Retailer Concession: \$220 million over 4 years
 - Food Relief Strategy and Services: \$6.7 million over 4 years
 - Half price public transport fares continue to end of 25-26



- Community Services Sustainability: \$150,000
- Neighbourhood Houses Community Connector: \$324,000 per year
- Closing the Gap: \$1.4 million for 2 years then \$800,000 for 2 years

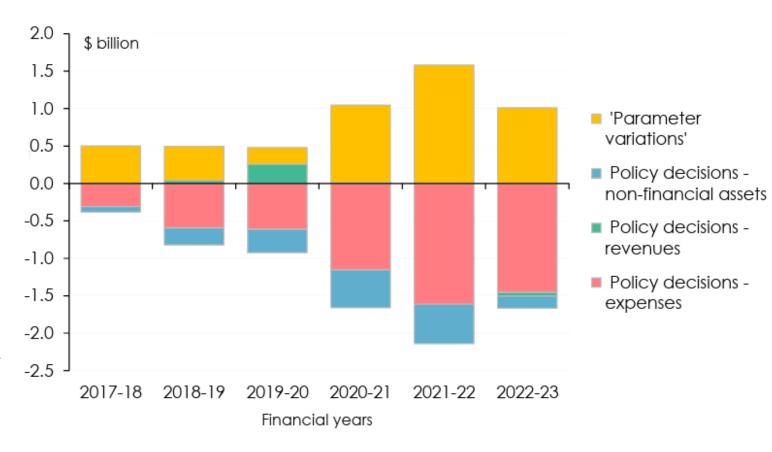


Solutions?



If you were treasurer for a day...

- We can't just grow our way out
- We can't just cut our way out
- We can't just tax our way out
- "A combination of revenue and expenditure measures will be required. No single class of intervention is likely to be sufficient to move Tasmania to a sustainable fiscal trajectory." -PEFO 2025



Saule Eslake

Idea: Simplify the machinery of government

No. of responsible ministers	Departments	Minister
7	State Growth	Jeremy Rock
6	Natural Resources & Environment Tasmania	Guy Barne
6	Premier & Cabinet	Eric Abetz Jo Palmer
3	Justice	Roger Jaens
2	Education, Children & Young People	Jacquie Petru Madeleine Og
2	Health	Felix Ellis
2	Treasury & Finance	Nick Duiga
	Police, Fire & Emergency	Jane Howle
1	Management	Kerry Vince

Idea:

Preventive spending / Future avoided costs

Victoria has developed an Early Intervention Investment Framework:

Estimate avoided costs over 10 years for EIIF budget proposals, with impacts accrue to each department overseeing social services

Departments retain 50 per cent of the benefits accrued as buffer for estimation risks (and retain upside)

Half of the avoided cost to each department is used to calculate and book annual savings

Total savings over 10 years is reinvested back to the department immediately in the next budget to fund early interventions

"Evidence-based early interventions are needed to start slowing the growth in demand for acute services" - Department of Treasury and Finance, Victoria

Questions and Comments?

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